



Kingston Police

Results to December 31, 2021

Actual Vs. Budget	2021 12-Month Actual	2021 12-Month Budget	Variations + Fav / - Unfav	As a % of Total
Revenues & Recovery	\$4,528,715	\$4,107,055	\$421,660	
Operating Expenditures				
Salaries and Wages	\$40,025,179	\$38,916,343	-\$1,108,836	85.96%
Supplies and Services	\$5,695,190	\$6,092,210	\$397,020	13.46%
Contribution to Reserves	\$294,077	\$260,917	-\$33,160	0.58%
Total Operating Costs	\$46,014,446	\$45,269,470	-\$744,976	100.0%
Net Cost	\$41,485,731	\$41,162,415	-\$323,316	
	Deficit	-\$323,316		
	As a percent	-0.79%		

Comments

The total net cost for the 12 months ending December 31, 2021, of \$41,485K, compared to a budget of \$41,162K, resulting in a deficit of \$323K or 0.8%

Revenues for the 12 months ending December 31, 2021, of \$4,529K, compared to a budget of \$4,107K, provided an favourable variance of \$422K.

Revenues reflect the following variances from budget:

- ▶ Grants of \$2,207K were recorded against a budget of \$2,111 providing a \$96K favourable variance as follows:
 - Late approval of a CSP provincial grant of \$95K was received and not budgeted.
- ▶ Alarm licensing revenue is \$16K unfavourable from budget and reflected decreased alarm registrations.
- ▶ Expense recovery is \$397K favourable due to timing of secondment recoveries and unbudgeted Queens recovery of \$310K.
- ▶ Other revenues such as background checks and auction proceeds are \$124K unfavourable and have been impacted by the pandemic
- ▶ Paid duty is favourable by \$31K reflecting increased construction demands this past year.
- ▶ Donations of \$38K to support the mounted unit were recorded and added to the favourable recoveries.

Operating expenditures for the 12 months ending December 31, 2021, of \$46,014K, compared to a budget of \$45,269K, providing an unfavourable variance of \$745K.

This may be attributed to the following.

- ▶ Salaries and wages provided an unfavourable variance of \$1,109K, which reflects:
 - overtime is unfavourable by \$395 K, this includes:
 - \$46.7 incurred related to COVID activities
 - \$2 K incurred over the St. Patrick's Day weekend that was not budgeted
 - \$60.7K incurred on 3 major criminal investigations
 - \$437.5 K incurred at Queens in September and October with only 75K budgeted.
 - base wages are unfavourable by \$538K, reflecting hiring of fourth class to replace retirements off set by retirement payouts
 - part time wages are unfavourable by \$70K , this reflects the back filling required due to civilian retirements.
 - fringe benefits are unfavourable by \$60K, as health benefit premiums came in over budget.
 - paid duty is unfavourable by \$46K as activity levels have increased including \$24K related to Queens move in.
- ▶ Supplies and materials are favourable by \$397K, reflecting cost control and expense reduction were possible. Notable items are:
 - fuel is favourable by \$21K, lock downs continue to reduce out of town trips for training and reduced prisoner transportation.
 - education and training is favourable by \$82K, as most training continues to be delayed or online.
 - travel is favourable by \$77K as people stay home as more events become virtual.
 - Investigative services is \$409k unfavourable as no new major projects were undertaken which help offset \$557K spent on Queens.
 - Contracted services are favourable by \$345K as the larger discretionary maintenance projects were held back.

- Professional services were favourable by \$137K, the conclusion of a number of litigations came in below the accrued deductible.
 - Utilities came in favourable by \$67K reflecting ongoing conservation efforts.
 - Supplies were favourable by \$97K reflecting ongoing efforts to reduce costs.
 - Insurance premiums on the building and fleet were unfavourable by \$28K due to ongoing increases in premiums.
- ▶ Contribution to reserves was unfavourable by \$33K, this reflects the transfer of car auction proceeds to the capital reserve.