



Kingston Police

Results to December 31, 2018

Actual Vs. Budget	2018 Annual Actual	2018 Annual Budget	Variances + Fav / - Unfav	As a % of Total
Revenues & Recovery	\$4,357,035	\$3,956,954	\$400,081	
Operating Expenditures				
Salaries and Wages	\$37,033,824	\$36,192,896	-\$840,928	87.7%
Supplies and Services	\$4,334,499	\$4,842,766	\$508,267	11.7%
Contribution to Reserves	\$309,983	\$245,868	-\$64,115	0.6%
Total Operating Costs	\$41,678,306	\$41,281,530	-\$396,776	100.0%
Net Cost	\$37,321,271	\$37,324,576	\$3,305	

Surplus **\$3,305**
As a percent **0.01%**

Comments

The total net cost for the 12 months ending December 31, 2018, of \$37,320K, compared to a budget of \$37,325K, resulted in a surplus of \$5K or 0.01%.

Revenues for the 12 months ending December 31, 2018, of \$4,357K, compared to a budget of \$3,957K, provided a favourable variance of \$400K.

The variance may be attributed to the following variations.

- ▶ Government grants at 2,503K are \$37K favourable as compared to the budget.
- ▶ Alarm licensing revenue is \$59K favourable, reflecting both timing and increased activity.
- ▶ Paid duty is \$29K unfavourable due to a reduction in activity this year.
- ▶ Background check revenue at \$610K is favourable by \$25K.
- ▶ Auction proceeds are \$47K favourable; proceeds on used vehicle disposals continue to be strong.
- ▶ Expense recovery is \$261K favourable; this includes \$205K one-time POC grant and \$70K of insurance recoveries not budgeted.

Operating expenditures for the 12 months ending December 31, 2018, of \$41,677K, compared to a budget of \$41,282K, provided an unfavourable variance of \$395K.

This may be attributed to the following.

- ▶ Salaries and wages provided an unfavourable variance of \$841K, which reflects:
 - overtime is unfavourable by \$525K, reflecting:
 - \$56K incurred over the St. Patrick's Day weekend that was not budgeted;
 - \$51K incurred during September in the university district that was not budgeted;
 - \$8K incurred to support training related to a Proceeds of Crime grant;
 - \$372K incurred due to staff shortages related to WSIB claims and sick leave; and
 - \$9K related to the school threats.
 - part-time wages are unfavourable by \$198K, reflecting the increased usage to offset staff shortages and training;
 - WSIB payments are unfavourable by \$382K, reflecting higher usage;
 - fringe benefits are favourable by \$243K; some benefits are costing less than anticipated; and
 - paid duty is favourable by 31K, because fewer demands were recorded, as indicated above.
- ▶ Supplies and services are favourable by \$508K. Notable items are:
 - the contracted maintenance and services are \$137K favourable, with fewer maintenance projects undertaken;
 - the Investigative Services line is \$111K favourable, because no major projects were undertaken; and
 - professional services were favourable by \$279K because a number of legal proceedings were completed at a lower cost than anticipated.
- ▶ Contribution to reserves is unfavourable by \$64K; this reflects auction proceeds on car sales being transferred to capital reserves.